



Sheffield Clinical Commissioning Group

SHEFFIELD HEALTH AND WELLBEING BOARD PAPER

Report of: Joe Fowler, Director of Commissioning, Sheffield City Council
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Subject: Joint Strategic Needs Assessment and Joint Health and Wellbeing Strategy Update

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Summary:

According to the Department of Health's recently published guidance on Joint Strategic Needs Assessments (JSNA) and Joint Health and Wellbeing Strategies (JHWS), available online at <http://healthandcare.dh.gov.uk/jsnas-jhwss-guidance-published>, a JSNA is an assessment (p. 6),

of the current and future health and social care needs of the local community. These are needs that could be met by the local authority, CCGs, or the NHS CB. JSNAs are produced by health and wellbeing boards, and are unique to each local area. The policy intention is for health and wellbeing boards to also consider wider factors that impact on their communities' health and wellbeing, and local assets that can help to improve outcomes and reduce inequalities. Local areas are free to undertake JSNAs in a way best suited to their local circumstances – there is no template or format that must be used and no mandatory data set to be included.

A JHWS is a strategy (p.8-9),

for meeting the needs identified in JSNAs. As with JSNAs, they are produced by health and wellbeing boards, are unique to each local area, and there is no mandated standard format. In preparing JHWSs, health and wellbeing boards must have regard to the Secretary of State's mandate to the NHS CB which sets out the Government's priorities for the

NHS. They should explain what priorities the health and wellbeing board has set in order to tackle the needs identified in their JSNAs.

This paper sets out the work done up to this point on behalf of Sheffield's Health and Wellbeing Board to produce and approve a JSNA and JHWS. Its aim is to explain to members of the public the process undertaken and what they can expect to see approved at future Board meetings with respect to both documents.

Questions for the Health and Wellbeing Board:

Does the Board have any comments or questions in response to this report?

Recommendations:

That Board members approve this report and await a full JSNA document in June 2013 and a final JHWS document in September 2013.

Reasons for Recommendations:

This timetable gives enough time for the JSNA document to meaningfully impact on the priorities of the JHWS.

Background Papers:

Department of Health guidance on JSNAs and JHWSs, available to download at: <http://healthandcare.dh.gov.uk/jsnas-jhwss-guidance-published>.

JOINT STRATEGIC NEEDS ASSESSMENT AND JOINT HEALTH AND WELLBEING STRATEGY UPDATE

1.0 SUMMARY

- 1.1 According to the Department of Health's recently published guidance on Joint Strategic Needs Assessments (JSNA) and Joint Health and Wellbeing Strategies (JHWS), available online at <http://healthandcare.dh.gov.uk/jsnas-jhwss-guidance-published>, a JSNA is an assessment (p. 6),

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- 1.2 This paper sets out the work done up to this point on behalf of Sheffield's Health and Wellbeing Board to produce and approve a JSNA and JHWS. Its aim is to explain to members of the public the process undertaken and what they can expect to see approved at future Board meetings with respect to both documents.

2.0 WHAT DOES THIS MEAN FOR SHEFFIELD PEOPLE?

- 2.1 The JSNA and JHWS are crucial documents for Sheffield. By recognising the needs of Sheffield people and writing a plan to manage, treat and prevent them, the Health and Wellbeing Board aims to have a significant impact on people's health. Sheffield has many excellent hospitals, care homes and services to support people's health and wellbeing needs, and the Health and Wellbeing Board will build on the existing successes to deliver excellent outcomes for the city of Sheffield and its people.
- 2.2 The Health and JSNA and JHWS focus on people, arguing that the people of Sheffield are the city's biggest asset, able to take greater responsibility for their own wellbeing by making good choices. Services will work together with Sheffielders to design and deliver services which best meet the needs of an individual.

3.0 OUTCOME AND SUSTAINABILITY

- 3.1 The Health and Wellbeing Board has been established for the long-term, recognising that big changes to health and wellbeing take time to develop and implement, and that appropriate timeframes are required to demonstrate impact and achieve outcomes.
- 3.2 The JSNA and JHWS are broad and overarching, recognising that good health and wellbeing is a matter for every service area, and that people are healthy and well not just because of the health and social care they receive, but also because of the nature of the housing, environment, communities, amenities, activities and economy surrounding them. The JSNA and JHWS therefore focus not just on specific interventions to improve health and social care, but also on the 'wider determinants' of health.

4.0 MAIN BODY OF THE REPORT

- 4.1 The statutory functions of a Health and Wellbeing Board are, as stated in the Board's Terms of Reference, to:
- Undertake a Joint Strategic Needs Assessment (JSNA).
 - Develop a Joint Health and Wellbeing Strategy (JHWS) between the Council and NHS Sheffield Clinical Commissioning Group (the CCG).
 - Encourage integrated working between providers including use of pooled budgets and other financial arrangements under s75 of the NHS Act 2006.

This paper provides an update for Board members on the Joint Strategic Needs Assessment and the Joint Health and Wellbeing Strategy.

4.2 Joint Strategic Needs Assessment (JSNA)

- 4.2.1 There are three key aims of Sheffield's JSNA:
1. *To provide a single, comprehensive and trusted analysis of the state of health and wellbeing in the city.*
 2. *To inform, and challenge where necessary, the key priorities of the Joint Health and Wellbeing Strategy.*
 3. *To inform commissioning decisions made across health and social care and the wider determinants of health and wellbeing (poverty, employment, education, housing, community safety, environment etc.).*
- 4.2.2 Four **events** were organised in January-March 2013 to help develop the 'voice' evidence base for the JSNA. These will be used to provide information that will be triangulated with the quantitative evidence we already have. The events were organised around the outcomes of the Joint Health and Wellbeing Strategy and were highly successful with over 300 individual people attending across the four events.
- 4.2.3 A key part of raising the profile of the JSNA work is through improving the **web presence**, with content being gathered together at www.sheffield.gov.uk/jsna, and integrated with the rest of the Health and Wellbeing Board pages. The content of these webpages is currently focused on the position statement and information

about the events. It is the intention to further develop these webpages to ensure they remain live and relevant.

- 4.2.4 Linked to the improved web presence, is the need to establish an **online data repository**, which will help people to make links between the JSNA, other needs assessments and other related strategies. This will not replicate data and information from other sources, but provide a single point of access to a range of other data sources pertaining to health and wellbeing in Sheffield.
- 4.2.5 The final piece of work being undertaken is the **updated JSNA document** which will be the first comprehensive JSNA since 2010. This will be based on the position statement released in December 2012, but will be revised and updated, shaped by the findings from the events that are currently being held.
- 4.2.6 This **final JSNA document** will be brought back to the Board in June 2013 for approval.

4.3 **Joint Health and Wellbeing Strategy (JHWS)**

- 4.3.1 The JHWS will be based on the evidence of the JSNA and will set out the Health and Wellbeing Board's main priorities for Sheffield. Its mission is to:
 - *Tackle the main reasons why people become ill or unwell and in doing so reduce health inequalities in the city.*
 - *Focus on people – the people of Sheffield are the city's biggest asset. We want people to take greater responsibility for their own wellbeing by making good choices. Services will work together with Sheffielders to design and deliver services which best meet the needs of an individual.*
 - *Value independence – stronger primary care, community-based services and community health interventions will help people remain independent and stay at or close to home.*
 - *Ensure that all services are high quality and value for money.*
- 4.3.2 A **first draft of the JHWS** was consulted on in summer 2012. This received widespread approval from both professionals and members of the public, and subsequently the JHWS was approved by Sheffield City Council's Cabinet and NHS Sheffield Clinical Commissioning Group's Governing Body in autumn 2012.
- 4.3.3 Following on from the JSNA's events, **the JHWS will be developed further** with the intention not of revising it substantially but of adding in more specific information, which will include:
 - Further prioritisation based on the evidence from the new JSNA document, Fairness Commission findings, and an extensive consultation process with members of the public in April-June 2013. (More information is available on the Board's website at www.sheffield.gov.uk/healthwellbeingboard.)
 - High-level performance indicators.
- 4.3.4 The **final Strategy** will be brought to the Board in September 2013 for approval, and will subsequently be used by the city's health and wellbeing organisations to inform commissioning plans for 2014-15 and beyond.

5.0 QUESTIONS FOR THE BOARD

5.1 Does the Board have any comments or questions in response to this report?

6.0 RECOMMENDATIONS

6.1 That Board members approve this report and await a full JSNA document in June 2013 and a final JHWS document in September 2013.

7.0 REASONS FOR THE RECOMMENDATIONS

7.1 This timetable gives enough time for the JSNA document to meaningfully impact on the priorities of the JHWS.